

DEPARTMENT OF DEVELOPMENTAL SERVICES

1600 NINTH STREET, Room 320, MS 3-9
SACRAMENTO, CA 95814
TTY (916) 654-2054 (For the Hearing Impaired)
(916) 654-1958



July 12, 2018

TO: REGIONAL CENTER EXECUTIVE DIRECTORS AND
BOARD PRESIDENTS

SUBJECT: CALENDAR YEAR 2019 PERFORMANCE CONTRACT GUIDELINES

INTRODUCTION

This document contains guidelines and specific timelines for submitting calendar year 2019 outcome-based performance plans. These guidelines are consistent with the legal requirements for developing and implementing performance contracts, as specified in Welfare & Institutions (W&I) Code section 4629, and support the quality management system framework.

GUIDELINES

Regional centers must adhere to the following instructions and specific requirements for development of the performance contract.

Community Involvement: Outcome-based performance plans must be developed through meaningful participation with each regional center's local community. The regional center shall conduct at least one public meeting, with ten (10) calendar days advance notice, where participants can provide input on the performance plan and shall use focus groups or surveys to collect information from the community. See Enclosure B, Statement of Assurances, for additional required components of the public process. Each regional center must provide a signed Statement of Assurances form to confirm adherence to the public process requirements when submitting the year 2019 outcome-based performance plan to the Department of Developmental Services (Department) for review and approval. Regional centers should engage their local communities in the consideration and development of any local measures (see below).

Minimum Information Required: The following information must be submitted for review before the Department's approval of the regional center's performance plan:

- Activities developed with input from the local community that address each of the required public policy measures identified in Enclosure A, pages 1-5.

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- Compliance Measures as indicated in the Department's guidelines identified in Enclosure A, page 6. The inclusion of activities is optional.
- Signed Statement of Assurances, Enclosure B (includes required components of the public process, and confirms the Board of Directors' adoption of the year 2019 outcome-based performance plan).
- Any locally developed public policy outcomes (optional), accompanying baselines or description of how baseline information will be obtained and the plan for measuring progress in achieving outcomes.

Disparity Measures: Regional centers' performance plans must measure progress in reducing disparities and improving equity in purchase of service expenditures consistent with the requirements in W&I Code section 4519.5. To address these efforts, for calendar year 2018, the Department required regional centers to choose two measures from the list provided in Enclosure A, page 4. These measures rely on purchase of service data for the measurement methodology. Regional centers' 2019 performance contracts should contain the same two disparity measures as the 2018 plan for continuity and to facilitate measurement of progress. In addition, a regional center may choose any of the disparity measures that rely on National Core Indicators data for the measurement methodology (Enclosure A, page 5).

Employment Measures: Developmental Services Trailer Bill, AB 107 (Chapter 18, Statutes of 2017), amended W&I Code section 4629, requiring regional center contracts to include annual performance objectives that measure progress and report outcomes in implementing the Employment First Policy pursuant to W&I Code section 4869, which may include, but are not limited to, measures addressing both of the following:

- Establishment of local partnership agreements between regional centers, local educational agencies, and the Department of Rehabilitation districts.
- The provision of information to consumers regarding the Employment First Policy, opportunities for employment and available supports to achieve integrated competitive employment.

Measures related to employment are included in Enclosure A, pages 2 and 3. Regional center performance contracts must include all nine measures as well as activities developed with input from the local community.

Timelines: The timelines for submitting the outcome-based performance plan and the year-end reports are as follows:

November 1, 2018: Submit the performance contract plan to the Department for calendar year 2019.

January 31, 2019: Submit the calendar year 2018 Performance Contract Year-End Report to the Department (locally developed public policy outcomes only, if applicable).

Year-End Reports: Regional centers are responsible for providing any locally developed public policy outcomes and associated performance data by which progress can be measured. Please specify the source of the performance data.

The Department will provide performance contract year-end reports to each regional center, displaying baseline and year-end data for public policy measures and the regional center's status on compliance measures. Draft performance contract year-end reports will be provided to regional centers to facilitate input, prior to finalizing. For calendar year 2018, draft year-end reports will be transmitted by February 28, 2019. For calendar year 2019, draft year-end reports will be transmitted by February 28, 2020.

Regional centers must review draft data and insert applicable regional center information on the draft performance contract year-end reports, then return the reports to the Department for final review and approval. Regional centers should not alter the Department issued year-end reports beyond inserting information where indicated.

Please email all performance contract correspondence to:

Maria Peña
Department of Developmental Services
maria.pena@dds.ca.gov

Revisions: Revisions to an approved performance plan must be submitted to the Department in writing.

Data Generation: Semiannually, the Department provides Client Master File (CMF), Client Development Evaluation Report (CDER), and Employment Development Department (EDD) data for relevant public policy and compliance measures. Mid-year (June) data will be provided by July 15, and year-end (December) data will be provided by January 15. Draft data will be provided one month prior to the dates above, to facilitate regional center input prior to finalizing. Data regarding the Paid Internship Program (PIP) and Competitive Integrated Employment (CIE) incentive payments will be collected during an annual survey of regional centers in October. PIP and CIE incentive payments data will be provided annually with the issuance of the draft year-end report by the end of February.

Dispute Resolution: Within ten calendar days of receipt of the mid-year and/or year-end draft data, the regional center shall notify the Department of data issues or disagreements with the public policy or compliance measure data provided by the Department. The Department will review the information provided by the regional center and within 30 days, inform the regional center of the outcome of its review. If the regional center disagrees with the Department's determination, the regional center may take action as referenced in W&I Code section 4632.

Evaluation Criteria for Regional Center Performance: The Department will review baseline and year-end performance data for the statewide public policy and compliance measures, by regional center. There are two categories of measures that will be applicable to assessing performance: (1) statewide items applicable to all regional centers and (2) local items developed by a specific regional center that are unique to that regional center. A regional center would be considered to have successfully achieved an objective upon demonstrating the following:

- **Statewide Indicator:** When any one of the following three criteria is met for the respective outcome:
 1. The outcome has improved over the prior year's baseline; or,
 2. The performance exceeds the statewide average; or,
 3. The performance equals a standard that has been defined by the Department.
- **Local Indicator:** When the outcome reflects progress over the prior year's performance (baseline), it must be related to a positive impact on consumers and/or families, and not be included in the above-mentioned statewide measures, e.g., increased presence of natural supports, persons with foster grandparents, etc.

Regional Center Executive Directors and Board Presidents
July 12, 2018
Page five

If you have any questions regarding performance contracts and/or the performance contract process, please contact Maria Pena, Assistant Chief, Regional Center Operations Section, at (916) 654-2205.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

Enclosures

cc: Regional Center Chief Counselors
Regional Center Administrators
Association of Regional Center Agencies
State Council on Developmental Disabilities

Sent on behalf of Nancy Bargmann

Dear Regional Center Executive Directors:

The Department of Developmental Services (DDS), Department of Social Services (DSS) and Department of Health Care Services (DHCS) started discussing the challenges in supporting children who have dual agency involvement. As an initial step, a meeting will soon be scheduled between the state departments, regional centers and county mental health agencies to have focused discussion and collaborative problem solving efforts. In preparation, leadership from DDS, DSS, DHCS and the California Department of Education are scheduled to meet on Tuesday, July 17. Each department has made a commitment to come together to explore the challenges and start to problem solve on how to provide services to children who are in the foster care system, receive regional center services and have challenging service support needs. This is a unique opportunity for an important discussion and in preparation, we are gathering relevant information as well as case examples.

We apologize for the short timeline, but we are preparing for Tuesday's meeting and need your assistance with some information. We are requesting as much information as you can share regarding individuals under 22 years old who are currently: (a) at risk for out of state placement; (b) in an acute psychiatric facility; (c) in an emergency room due to mental health or behavioral challenges without an identified placement option; (d) in an acute hospital due to mental health or behavioral challenges without an identified placement option.

Please complete and return the attached survey to Brian Winfield and Sarn Saeteun by 9:00am on Tuesday, July 17, with any information you can gather. We will be developing a comprehensive survey to gather more detailed information about the larger group of individuals with challenging needs, but need to gather as much information as we can prior to Tuesday's meeting. As always, your assistance is greatly appreciated.

Thank you.

Sent on behalf of Nancy Bargmann

Dear Regional Center Executive Directors:

The Department of Developmental Services (DDS), Department of Social Services (DSS) and Department of Health Care Services (DHCS) started discussing the challenges in supporting children who have dual agency involvement. As an initial step, a meeting will soon be scheduled between the state departments, regional centers and county mental health agencies to have focused discussion and collaborative problem solving efforts. In preparation, leadership from DDS, DSS, DHCS and the California Department of Education are scheduled to meet on Tuesday, July 17. Each department has made a commitment to come together to explore the challenges and start to problem solve on how to provide services to children who are in the foster care system, receive regional center services and have challenging service support needs. This is a unique opportunity for an important discussion and in preparation, we are gathering relevant information as well as case examples.

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Thank you.

DEPARTMENT OF DEVELOPMENTAL SERVICES

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SACRAMENTO, CA 95814
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(916) 654-1958



July 12, 2018

TO: REGIONAL CENTER EXECUTIVE DIRECTORS

SUBJECT: SURVEY ON SENATE BILL (SB) 826 FUNDING TO INCREASE SERVICE COORDINATOR STAFF

SB 826 (Budget Act of 2016) chaptered June 27, 2016, provided funding to regional centers to hire additional service coordinator staff. Item 4300-101-0001, Provision 8 of SB 826 requires regional centers to annually report to the California Department of Developmental Services (Department) the number of staff hired with the additional funds and the effectiveness of these funds in reducing average caseload ratios. Additionally, regional centers must provide justification, in a manner determined by the Department, for the use of any funds to hire service coordinators who do not serve clients receiving services under the Home and Community-Based Services waiver. Enclosed is a questionnaire for reporting this information for fiscal year 2017-18.

Please complete and submit the survey to the Department by **August 31, 2018**.

Your timely and complete response to this survey is important since the Department must also review and report on this information. Please email the completed surveys to:

Maxine Milam, Assistant Chief
Regional Center Operations Section
Department of Developmental Services
Maxine.Milam@dds.ca.gov

If you have questions about this correspondence, please contact Maxine Milam, Assistant Chief, Regional Center Operations Section, at (916) 654-2177, or at the email address listed above.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

Enclosure

cc: Regional Center Administrators
Amy Westling, Association of Regional Center Agencies
Rapone Anderson, Department of Developmental Services

“Building Partnerships, Supporting Choices”

DEPARTMENT OF DEVELOPMENTAL SERVICES

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Please complete and submit the survey to the Department by **August 31, 2018**.

Your timely and complete response to this survey is important since the Department must also review and report on this information. Please email the completed surveys to:

Maxine Milam, Assistant Chief
Regional Center Operations Section
Department of Developmental Services
Maxine.Milam@dds.ca.gov

If you have questions about this correspondence, please contact Maxine Milam, Assistant Chief, Regional Center Operations Section, at (916) 654-2177, or at the email address listed above.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

Enclosure

cc: Regional Center Administrators
Amy Westling, Association of Regional Center Agencies
Rapone Anderson, Department of Developmental Services

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DEPARTMENT OF DEVELOPMENTAL SERVICES

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(916) 654-1958



July 16, 2018

Dear Regional Center Executive Directors:

Enclosed are the *Fiscal Year 2018-19 Community Placement Plan (CPP) and Community Resource Development Plan (CRDP) Guidelines*. The Department of Developmental Services (Department) incorporated input from the Association of Regional Center Agencies in the development of these guidelines. Parameters for CPP and CRDP related funding requests are addressed in the guidelines. Through the CPP and CRDP, funding is available to assist regional centers in the development of necessary and appropriate services for individuals moving to, or already residing in, the community. The CPP is focused on developing services for individuals moving from the developmental centers, or for individuals at risk of moving to a more restrictive setting, while the CRDP is focused on developing services for individuals with challenging services needs and/or to meet the needs of the broader community.

An integral component of the CPP and CRDP is the development of permanent housing. The *Fiscal Year 2018-19 Guidelines for Purchasing and Developing Permanent Housing through the Regional Center Community Placement Plan* are expected to be released in September 2018.

In a subsequent correspondence, the Department will send each regional center a spreadsheet for submitting its plan. Plan workbooks are due back to the Department no later than 45 days from the date of this correspondence.

If you have questions regarding this correspondence, please contact your CPP Liaison.

Sincerely, . . .

A handwritten signature in blue ink that reads 'Brian Winfield'.

BRIAN WINFIELD
Deputy Director
Community Services Division

Enclosure

cc: Association of Regional Center Agencies
Regional Center Administrators
Regional Center Chief Counselors
Regional Center Directors of Community Services
Nancy Bargmann, Department of Developmental Services
John Doyle, Department of Developmental Services
Tiffani Andrade, Department of Developmental Services

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DEPARTMENT OF DEVELOPMENTAL SERVICES

1600 NINTH STREET, Room 320, MS 3-9
SACRAMENTO, CA 95814
TTY 654-2054 (For the Hearing Impaired)
(916) 654-1958



July 18, 2018

TO: REGIONAL CENTER EXECUTIVE DIRECTORS

SUBJECT: APPROVAL OF HOME AND COMMUNITY-BASED SERVICES WAIVER

The Home and Community-Based Services Waiver (Waiver) has been approved for renewal by the Centers for Medicare and Medicaid Services (CMS). The effective date of this renewal is January 1, 2018 through December 31, 2022. The approved Waiver application can be found at:

<http://www.dds.ca.gov/waiver/docs/waiverApplication122017.pdf>.

This renewal includes both new services and existing services that were not previously eligible for federal funding. This letter provides information regarding the changes to the Waiver as a result of this renewal.

New Service

The renewed waiver includes the following new service:

- Housing Access Services, Service Code (SC) 089

While the definition of this new service (see Enclosure A) has some similarities with the definition of Housing Services (SC 101), there are important differences between the two services. Specifically, Housing Services may include expenditures related to room and board costs, such as utilities and rental payments, which are not eligible for federal financial participation (FFP). However, the definition of Housing Access Services does not include payments for these items, and is intended to provide the supports and training that an individual may need to obtain housing in the community and be successful in that setting. This new service is eligible for FFP.

With the implementation of this new service code, regional centers should identify whether services currently being provided under Housing Services could be provided using Housing Access Services instead, and thus be eligible for FFP. Regional centers should determine the appropriate use of these service codes based on the service code definition that most accurately describes the services or supports to be provided. When a service is provided that can be claimed under either service code, Housing Access Services should be used.

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Please note that service providers vendored under Housing Access Services cannot receive a rate higher than the statewide or individual regional center Housing Services median rate (whichever is lower).

New Waiver Billable Services

This renewal also includes the following existing services that were not previously eligible for FFP:

- Enhanced Behavioral Supports Homes (Facility), Service Code 900
- Enhanced Behavioral Supports Homes (Individual), Service Code 901
- Occupational Therapy, Service Code 773 (billable for services provided to individuals age 21 and over)
- Physical Therapy, Service Code 772 (billable for services provided to individuals age 21 and over)

Changes to Reporting of Specialized Therapeutic Services (STS), Service Code 117

This renewal also includes changes to the reporting requirements for Specialized Therapeutic Services (STS), Service Code 117. As a result of these changes, regional centers must begin identifying the specific service being provided as an STS. Sub-codes have been established for each available service under STS and must be used to identify the specific service that was delivered. The Department of Developmental Services has assigned the first character for these sub-codes; regional centers may use the other four available characters as needed, as long as all sub-codes used under Service Code 117 start with the special characters identified on the enclosed Waiver Billable Service Code list. Please note that this is only a change in how services provided under Service Code 117 are reported; this does not change the definition of the service.

Services provided under STS include:

- Behavior Intervention
- Speech, Hearing, and Language Services
- Psychology Services
- Occupational Therapy
- Skilled Nursing
- Physical Therapy
- Dental Services
- Respiratory Therapy
- Family/Consumer Training

In an effort to maximize FFP, existing authorizations should be updated as soon as possible to reflect the new requirements.

Regional Center Executive Directors
July 18, 2018
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Waiver Billable Service Code List

An updated list of waiver billable services is enclosed with this letter (see Enclosure B). This list includes all new billable services as well as subcodes to use for services provided under STS. Please note that the list also identifies those services covered under Medi-Cal (specifically, Early Periodic Screening, Diagnostic, and Testing [EPSDT]), and therefore are not Waiver billable for consumers under the age of 21.

If you have any questions regarding this correspondence, please contact Carie Powell, Chief, Federal Programs Operations Section, at (916) 654-1972.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

Enclosures

cc: Regional Center Administrators
Regional Center Chief Counselors
Regional Center Community Services Directors
Regional Center Medicaid Waiver Coordinators
Association of Regional Center Agencies

DEPARTMENT OF DEVELOPMENTAL SERVICES

1600 NINTH STREET, Room 320, MS 3-9
SACRAMENTO, CA 95814
TTY (916) 654-2054 (For the Hearing Impaired)
(916) 654-1958



August 6, 2018

Delores Brown, CEO
Institute for Maximum Human Potential
P.O. Box 72059
Los Angeles, CA 90002

Dear Ms. Brown:

The Department of Developmental Services (Department) has made the determination to terminate for convenience, our existing grant agreement #17-C30 with the Institute for Maximum Human Potential (IMHP), effective September 1, 2018. On July 13, 2018, the Department and IMHP had a teleconference in which the Department notified IMHP of the pending grant termination and instructed IMHP not to perform any work or expend funds after July 13, 2018. On July 17, 2018, the Department provided an email to IMHP reiterating the content of the July 13, 2018 teleconference.

In accordance with the grant agreement, please submit the quarterly report of IMHP and its contractors' activities and expenses from the start of the project through June 30, 2018. The Disparity Funds Program Quarterly Reporting Survey Package was emailed to you on July 2, 2018, with the requirement to complete and return by July 31, 2018.

By October 17, 2018, please submit a final report of activities performed and a final expense report of actual expenses incurred from the start of the project through July 13, 2018, by IMHP and its contractors. IMHP shall include in the final report expenses incurred by IMHP's community based family groups ("Integrated Community Collaborative") and a plan for reimbursements.

By November 17, 2018, upon reconciliation of final expenses approved by the Department, IMHP will return any unused grant funds to the Department, as required in the grant agreement. The Department may request a copy of any records or supporting documentation pertaining to the performance of grant activities or incurred grant expenditures through July 13, 2018.

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Delores Brown, CEO
August 6, 2018
Page two

If you have any questions regarding this correspondence, please contact
Lucy Tran-Ruelas, Disparity Grant Specialist, Regional Center Branch, at (916) 654-2297.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

cc: Lavinia Johnson, Inland Regional Center
George Stevens, North Los Angeles County Regional Center
Tony Anderson, Valley Mountain Regional Center
Tim Gonsalves, Department of Developmental Services
Rapone Anderson, Department of Developmental Services
Sylvia Hoggatt, Department of Developmental Services
Lucy Tran-Ruelas, Department of Developmental Services
Summer Kalwani, Department of Developmental Services

DEPARTMENT OF DEVELOPMENTAL SERVICES

1600 NINTH STREET, Room 320, MS 3-9
SACRAMENTO, CA 95814
TTY (916) 654-2054 (For the Hearing Impaired)
(916) 654-1958



August 6, 2018

Tony Anderson, Executive Director
Valley Mountain Regional Center
P.O. Box 692290
Stockton, CA 95269-2290

Dear Mr. Anderson:

Thank you for submitting revisions to your regional center's Purchase of Service (POS) policy, which was approved by Valley Mountain Regional Center's (VMRC) Board of Directors on May 14, 2018. Pursuant to Welfare & Institutions (W&I) Code section 4434, subd. (d), the Department of Developmental Services (Department) has reviewed VMRC's revisions for compliance with existing laws, regulations, and applicable court decisions.

The Department hereby approves the following POS policy contingent upon the regional center's assurance that the policy is implemented so as to comply with applicable federal and state laws, and regulations:

Respite Policy

In implementing this policy, the determination of which services and supports are necessary for each consumer shall be made through the Individual Program Plan (IPP) process or the Individualized Family Service Plan (IFSP) process for Early Start program eligible children. The determination shall be made on the basis of the needs and preferences of the consumer, or when appropriate, the consumer's family, and shall include consideration of a range of service options proposed by the IPP or IFSP team, the effectiveness of each option in meeting the goals stated in the IPP or IFSP and the cost-effectiveness of each option. The IPP planning team shall consider the cost of providing services or supports of comparable quality by different providers, if available, and the least costly available provider of comparable service, including the cost of transportation, who is able to accomplish all or part of the consumer's IPP, consistent with the particular needs of the consumer and family as identified in the IPP, shall be selected. In determining the least costly provider, the availability of federal financial participation shall be considered. The consumer shall not be required

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Tony Anderson, Executive Director
August 6, 2018
Page two

to use the least costly provider if it will result in the consumer moving from an existing provider of services or supports to more restrictive or less integrated services or supports. (W&I Code §4512, subd. (b) and §4648 subd. (a)(6)(D), and 34 Code of Federal Regulations 303.344)

For any future changes in POS policies, please note that W&I Code section 4434, subd. (d) requires the Department to “. . . review new or amended purchase-of-service policies prior to implementation by the regional center to ensure compliance with statute and regulation.” Additionally, when posting policies to VMRC’s website, please date each individual policy with the Department’s approval date.

Thank you for your cooperation. If you have any questions regarding this letter, please contact Allan Smith, Regional Center Operations Section, at (916) 654-3668, or by email, at Allan.Smith@dds.ca.gov.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

cc: Tom Bowe, Board President
Valley Mountain Regional Center, Inc.

DEPARTMENT OF DEVELOPMENTAL SERVICES

1600 NINTH STREET, Room 320, MS 3-9
SACRAMENTO, CA 95814
TTY (916) 654-2054 (For the Hearing Impaired)
(916) 654-1958



August 8, 2018

TO: REGIONAL CENTER EXECUTIVE DIRECTORS

SUBJECT: REGIONAL CENTER LIST OF SERVICES AND DESCRIPTIONS
WEBPAGE POSTING

The purpose of this correspondence is to inform regional centers about a newly developed list of regional center services and descriptions (enclosed) that has been posted to the Department of Developmental Services' (Department) webpage. The posting of services and descriptions was mandated by Assembly Bill 959, and developed with input from regional center staff, the Association of Regional Center Agencies and the State Council on Developmental Disabilities.

The list includes services commonly purchased by regional centers and descriptions for each service; however, the list is not fully inclusive of all regional center services and supports. The Department will also translate and post the list in 10 additional languages. The list can be found on the Department's webpage at the following link: www.dds.ca.gov/RC/RCSD.cfm.

If you have any questions regarding this correspondence, please contact the Regional Center Branch, at (916) 651-6309, or by email, at rcb@dds.ca.gov.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

Enclosure

cc: Regional Center Administrators
Regional Center Chief Counselors
Regional Center Community Services Directors
Association of Regional Center Agencies
Rapone Anderson, Department of Developmental Services

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DEPARTMENT OF DEVELOPMENTAL SERVICES

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SACRAMENTO, CA 95814
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(916) 654-1958



August 9, 2018

TO: REGIONAL CENTER EXECUTIVE DIRECTORS

SUBJECT: COLLABORATIVE DISCUSSIONS ON ENHANCING CALIFORNIA'S
RISK MANAGEMENT SYSTEM

The Department of Developmental Services (DDS) and Mission Analytics Group are planning collaborative discussions with each regional center on the topic of risk management. The intent of these meetings is to better support your regional center in meeting the requirements of the Title 17, California Code of Regulations and the Home and Community-Based Services Waiver's first assurance, "to protect the health and welfare of persons receiving services".

The discussion will offer a valuable opportunity for your regional center to provide insight into its practices, unique strengths and challenges, as well as contribute to the continued development of the statewide risk management system. The topics for discussion include:

- Special incident reporting;
- Trend analysis and mitigation management;
- Unique aspects of your region and population;
- Risk management priorities, accomplishments, and challenges;
- Technical assistance resources;
- Training for regional center and vendor staff related to risk management; and,
- Other items you would like to discuss.

We anticipate each meeting to last approximately three hours and to occur in the months of September, October, November, and December. We will request copies of your regional center's Risk Management and Mitigation Plan and minutes from the past two semi-annual Risk Management, Assessment and Planning Committee meetings prior to the discussion.

"Building Partnerships, Supporting Choices"

Regional Center Executive Directors
August 9, 2018
Page two

Josh Sudarma, Assistant Chief, Quality Management Section, will contact you within the next two weeks to schedule a date that is convenient for you to host DDS and Mission Analytics Group staff at your regional center.

Sincerely,

Original signed by

BRIAN WINFIELD
Deputy Director
Community Services Division

cc: Regional Center Administrators
Regional Center Chief Counselors
Amy Westling, Association of Regional Center Agencies
Nancy Bargmann, DDS
John Doyle, DDS
Jim Knight, DDS